

APPENDIX D - High Level 2026-29 Revenue Plan and Financing

						INDICATIVE FOR PLANNING PURPOSES						
2025-26 restated				2026-27			2027-28			2028-29		
Core £000s	External £000s	Total £000s		Core £000s	External £000s	Total £000s	Core £000s	External £000s	Total £000s	Core £000s	External £000s	Total £000s
1,429,506.8	0.0	1,429,506.8	Original base budget	1,531,279.8	0.0	1,531,279.8	1,648,138.2	0.0	1,648,138.2	1,699,194.7	0.0	1,699,194.7
-836.6	836.6	0.0	internal base adjustments	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
1,428,670.2	836.6	1,429,506.8	Revised Base	1,531,279.8	0.0	1,531,279.8	1,648,138.2	0.0	1,648,138.2	1,699,194.7	0.0	1,699,194.7
			SPENDING									
10,320.7	-744.1	9,576.6	Base Budget Changes	40,562.8	89.8	40,652.6	4,000.0	0.0	4,000.0	0.0	0.0	0.0
3,234.7	11,276.2	14,510.9	Reduction in Grant Income	12,257.3	0.0	12,257.3	0.0	0.0	0.0	0.0	0.0	0.0
21,845.7	626.9	22,472.6	Pay	12,805.3	164.7	12,970.0	10,346.8	153.4	10,500.2	13,849.8	144.2	13,994.0
41,407.1	3,169.4	44,576.5	Prices	28,241.4	918.5	29,159.9	32,027.4	1,056.2	33,083.6	30,649.2	1,071.1	31,720.3
48,209.4	0.0	48,209.4	Demand & Cost Drivers - Cost	27,440.8	0.0	27,440.8	31,568.0	0.0	31,568.0	25,223.4	0.0	25,223.4
22,989.0	24,150.3	47,139.3	Demand & Cost Drivers - Demand	30,295.2	50,400.0	80,695.2	30,059.8	-26,000.0	4,059.8	29,233.7	-11,600.0	17,633.7
-14,666.5	10,875.0	-3,791.5	Government & Legislative	11,317.0	-57,337.5	-46,020.5	2,387.0	39,998.0	42,385.0	2,615.9	-13,784.5	-11,168.6
17,831.2	6,694.3	24,525.5	Service Strategies & Improvements	15,051.7	12,429.3	27,481.0	-4,407.3	-3,197.0	-7,604.3	9,492.7	-623.0	8,869.7
151,171.3	56,048.0	207,219.3	TOTAL SPENDING	177,971.5	6,664.8	184,636.3	105,981.7	12,010.6	117,992.3	111,064.7	-24,792.2	86,272.5
			SAVINGS, INCOME & GRANT									
-23,888.1	0.0	-23,888.1	Transformation - Future Cost Increase Avoidance	-7,703.4	0.0	-7,703.4	-3,410.6	0.0	-3,410.6	-6,720.2	0.0	-6,720.2
-3,616.0	0.0	-3,616.0	Transformation - Service Transformation	-3,088.4	-406.8	-3,495.2	-1,489.3	0.0	-1,489.3	-2,113.2	0.0	-2,113.2
-6,371.8	-65.0	-6,436.8	Efficiency	-8,281.6	0.0	-8,281.6	-2,648.8	0.0	-2,648.8	-371.9	0.0	-371.9
-20,109.3	0.0	-20,109.3	Income	-11,942.8	243.3	-11,699.5	-7,848.9	0.0	-7,848.9	-6,989.8	0.0	-6,989.8
1,001.0	0.0	1,001.0	Financing	-7,041.8	0.0	-7,041.8	7,970.0	0.0	7,970.0	71.5	0.0	71.5
-7,971.4	0.0	-7,971.4	Policy	-9,568.5	0.0	-9,568.5	-5,769.8	0.0	-5,769.8	-983.1	0.0	-983.1
-60,955.6	-65.0	-61,020.6	TOTAL SAVINGS & INCOME	-47,626.5	-163.5	-47,790.0	-13,197.4	0.0	-13,197.4	-17,106.7	0.0	-17,106.7
	-34,956.1	-34,956.1	Increases in Grants and Contributions	0.0	-14,233.5	-14,233.5	0.0	-15,667.4	-15,667.4	0.0	23,703.9	23,703.9
-60,955.6	-35,021.1	-95,976.7	TOTAL SAVINGS, INCOME & GRANT	-47,626.5	-14,397.0	-62,023.5	-13,197.4	-15,667.4	-28,864.8	-17,106.7	23,703.9	6,597.2
			MEMORANDUM:									
37,971.5	30.8	38,002.3	Removal of undelivered/temporary savings & grant	27,956.5	574.2	28,530.7	10,238.4	202.0	10,440.4	522.7	28,400.0	28,922.7
-75,417.8	-65.0	-75,482.8	New & FYE of existing Savings	-62,003.4	-406.8	-62,410.2	-15,236.9	0.0	-15,236.9	-10,638.4	0.0	-10,638.4
-23,509.3	0.0	-23,509.3	New & FYE of existing Income	-13,579.6	0.0	-13,579.6	-8,198.9	0.0	-8,198.9	-6,991.0	0.0	-6,991.0
0.0	-34,986.9	-34,986.9	New & FYE of existing Grants	0.0	-14,564.4	-14,564.4	0.0	-15,869.4	-15,869.4	0.0	-4,696.1	-4,696.1
-60,955.6	-35,021.1	-95,976.7		-47,626.5	-14,397.0	-62,023.5	-13,197.4	-15,667.4	-28,864.8	-17,106.7	23,703.9	6,597.2
-21,830.6	-9.2	-21,839.8	Prior Year savings rolling forward *	-11,991.2	0.0	-11,991.2						
-120,757.7	-35,061.1	-155,818.8	TOTAL Savings for delivery in year	-87,574.2	-14,971.2	-102,545.4						
			* the prior year savings rolled forward for delivery in 2026-27 are based on the Qtr 3 monitoring and will be updated as part of the outturn report, and those updated figures will be used for the 2026-27 savings monitoring process									

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2025-26 restated				2026-27			2027-28			2028-29		
Core £000s	External £000s	Total £000s		Core £000s	External £000s	Total £000s	Core £000s	External £000s	Total £000s	Core £000s	External £000s	Total £000s
			Funding per the Provisional Local Government Finance Settlement & Local Taxation									
		15,680.3	Revenue Support Grant			213,393.6			311,812.3			351,702.1
		137,143.6	Social Care Grant									
		26,969.4	Adult Social Care Market Sustainability and Improvement Fund									
		149,107.7	Business Rate Top-up Grant									
		61,701.3	Local Authority Better Care Grant (2027-28 & 2028-29 currently not separated from RSG in the 3 year settlement)	61,701.3								
		50,978.6	Business Rates Compensation Grant									
		1,926.7	New Homes Bonus									
		10,072.7	Employer National Insurance Contributions Grant									
		57,228.0	Retained Business Rates Baseline *			294,565.1			301,321.9			307,400.6
			Fair Funding Allocation			569,660.0			613,134.2			659,102.7
			* Memorandum:			294,565.1						
			Business Rates Top Up			214,835.2						
			Baseline Local Share #	79,729.9								
		4,031.2	Domestic Abuse Safe Accommodation Grant			4,031.2			4,031.2			4,031.2
			Children's Social Care Prevention Grant									
			Families First within Children, Families & Youth grant	21,712.5			21,712.5			18,544.6		
		7,619.1	Growth in Local Share of Retained Business Rates #	0.0			0.0			0.0		
		4,250.5	Renewable Energy/Designated Areas #	4,250.5			4,250.5			4,250.5		
		313.3	Business Rate Collection Fund	0.0			0.0			0.0		
		994,287.7	Council Tax Income			1,041,352.8			1,051,766.3			1,062,284.0
		3,209.9	Council Tax Collection Fund			7,131.2			4,300.0			4,300.0
1,531,279.8			Total Funding	1,648,138.2			1,699,194.7			1,752,513.0		
			# Memorandum - Business Rates Precept:									
			Baseline Local Share, Growth in Local Share and Renewable Energy/Designated Areas are received via the Kent District Councils	83,980.4								
			GRANT ADJUSTMENT:									
		6,247.7	Grants rolling into RSG from 2026-27									
			Other Grants rolling into Core Spending Power from 2026-27 (Supporting Families)									
1,543,540.2			Restated Total Funding (for 2025-26 only)									